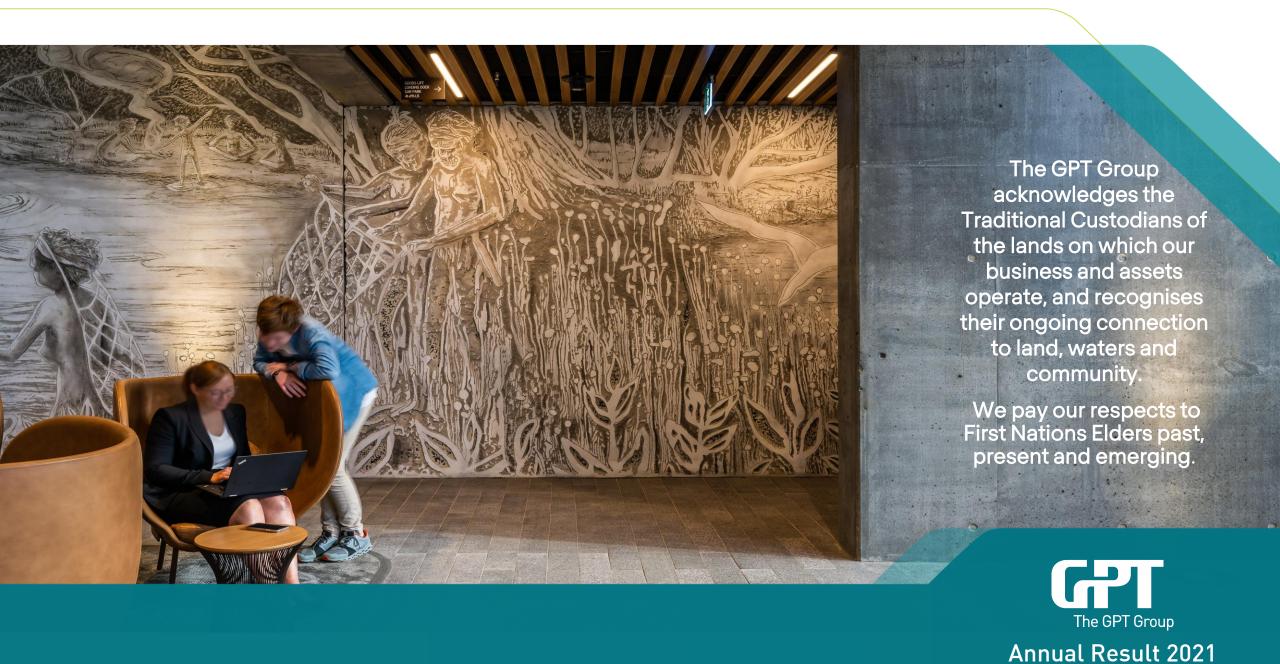
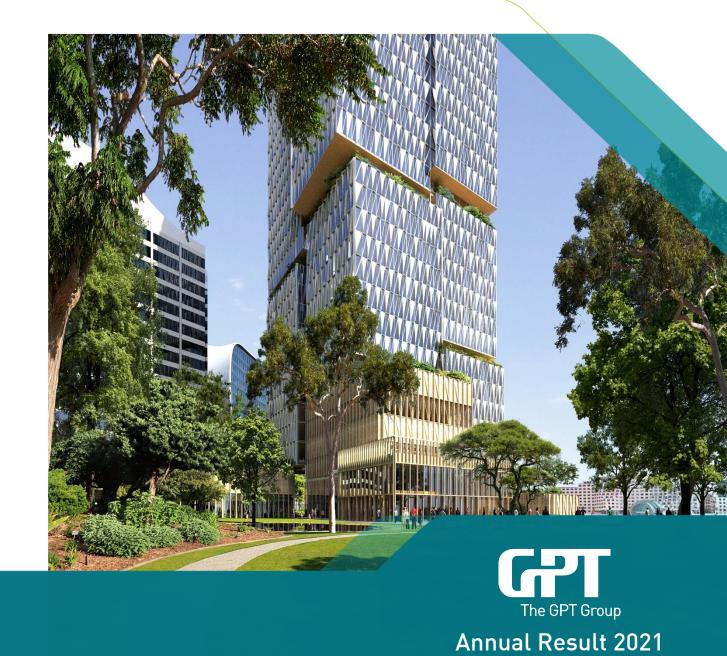


**Annual Result 2021** 

Market Briefing
14 February 2022

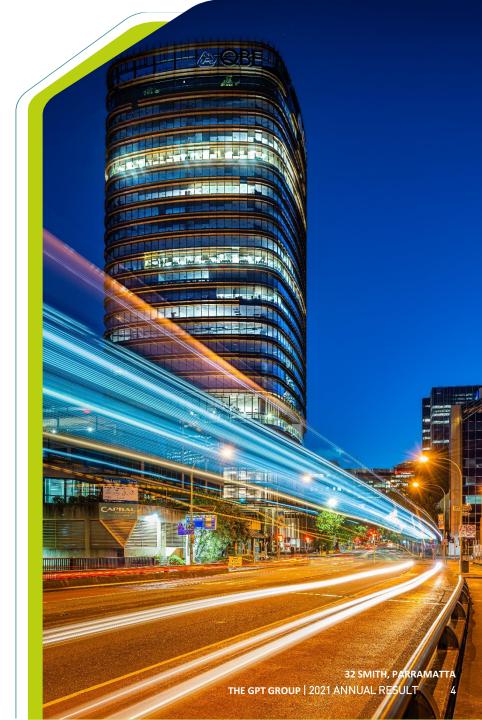


2021 Year in Review   Bob Johnston	4
Finance and Treasury   Anastasia Clarke	8
Office   Martin Ritchie	12
Logistics   Chris Davis	21
Retail   Chris Barnett	28
2022 Outlook   Bob Johnston	37



### 2021 Year in review

- » Strong momentum in 1H disrupted by Delta outbreak in 2H
  - Restrictions more severe than 2020
  - Retail rent collections in 3Q fell to 63% of gross billings, recovering to 101% in 4Q
  - Omicron has been a setback to the recovery
  - Melbourne Central continues to be impacted by an inactive CBD
- » Logistics portfolio continues to benefit from strong demand and high occupancy
- » Office portfolio leasing activity improved in 2H despite extended period of work from home
- » Portfolio valuation gains of \$924m driven primarily by Logistics
- » Continued to execute on strategy
  - Logistics 27% of portfolio weighting
  - Completed ~\$800m of Office developments
  - Advanced retail and mixed-use schemes for Highpoint and Rouse Hill Town Centre
  - Expanded capital partnership with QuadReal
  - On track to deliver Carbon Neutral target in 2024



### 2021 Annual Result

#### Financial summary

28.82cents

**Funds From Operations** per security, up 1.2%

\$6.09

**Net Tangible Assets** per security, up 9.3% 23.2cents

Distribution per security, up 3.1%

14.1%

Total Return<sup>1</sup>

#### Investment portfolio

Portfolio occupancy 97.7%

Assets under management \$26.9b

Weighted average lease expiry

**4.8**yrs

Weighted average capitalisation rate

4.70%

MELBOURNE CENTRAL TOWER, MELBOURNE THE GPT GROUP 12021 ANNUAL RESULT 5

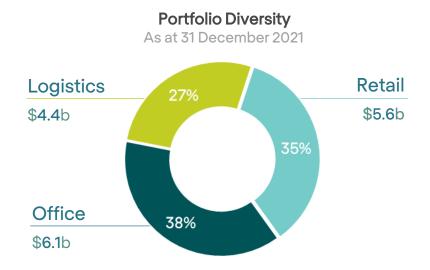
Total Return is defined as the change in Net Tangible Assets (NTA) per security plus distributions per security declared from 1 January 2021 to 31 December 2021, divided by the NTA per security at 1 January 2021

### Executing on strategic priorities

- » Logistics portfolio expanded to \$4.4b and now represents 27% of portfolio weighting, with development pipeline¹ of \$1.6b
  - \$1.3b of acquisitions exchanged and development completions<sup>2</sup>
  - GPT QuadReal Logistics Trust \$1b target investment 70% committed;
     capital partnership expanded to \$2b in early 2022
- » Executing on office development while progressing pipeline opportunities¹ of more than \$4.5b
  - Completions at 32 Smith and Queen & Collins
  - Commencement at 51 Flinders Lane and strategic amalgamation of development site in Parramatta CBD
- » Mixed-use opportunities being progressed
  - Rouse Hill mixed-use expansion expected to commence late 2022
  - Highpoint Shopping Centre mixed-use masterplan approved
- » Sale of Casuarina Shopping Centre and Wollongong Central provides opportunities to recycle capital and drive enhanced returns

#### **Our Priorities**

- Expand and optimise the portfolio
- Extend capital partnerships
- Exceed customer expectations
- **©** Leadership in ESG



Assets under management (AUM)

### Leadership in ESG

















#### Climate response

- » More carbon neutral building certified floor space than any other Australian property owner<sup>1</sup>
- » 2024 Carbon Neutral certification target on-track
- » Ongoing building efficiency initiatives, 100% renewable electricity<sup>2</sup> and use of nature-based offsets
- » Targeting a 40% reduction in whole of life embodied carbon for the 51 Flinders Lane development
- » Smart Energy Hub at Chirnside Park in 2022 - 2MWh battery, with renewables and demand-side management

#### Connection and community

- » Gender diversity of 50% achieved in top quartile and 43% female representation at Board level
- » Zero gender pay gap on like-for-like role basis
- » Reduced overall gender pay gap to 20.7%
- » Implementation of Modern Slavery audit and assurance program in 2022
- » Community investment of \$8.2m
- » 97% of Stretch Reconciliation Action Plan goals achieved or progressed

#### Disclosure and transparency

- » Independent verification and transparent reporting of sustainability performance
- 2<sup>nd</sup> highest ranked real estate company in S&P Global Corporate Sustainability Assessment<sup>3</sup>
- » Rated 5-star Green Star by GRESB
- » Released third Climate Disclosure Statement
- » Annual progress update against ten principles of United Nations Global Compact
- » Alignment of material disclosures reporting with Global Reporting Initiative Standards

#### Integrated approach

- » Integrated risk management policies, procedures and systems, aligned to relevant external standards
- » Certified Environmental Management System, integrating delivery of climate, biodiversity, water and materials objectives
- » Environmental, labour and cultural heritage considerations embedded in risk management, investment, development and asset management activities

- In all buildings certified carbon neutral
- Previously DJSI Corporate Sustainability Assessment



# Financial summary

\$1,422.8m \$554.5m

Statutory Net Profit After Tax

**Funds From Operations** 

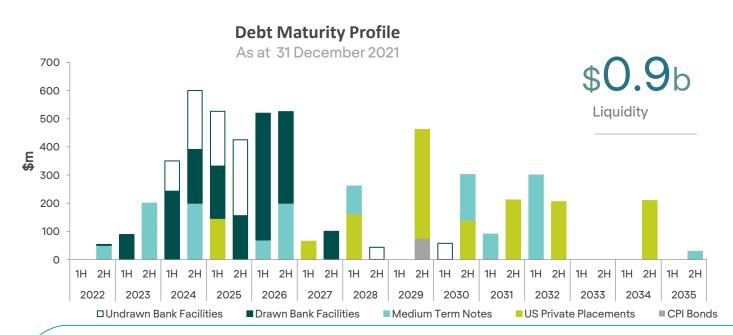
(\$m)	2021	2020 <sup>1</sup>	Change
Funds From Operations (FFO)	554.5	554.7	-
Valuation increases/(decreases)	924.3	(712.5)	
Treasury marked to market and other items	(56.0)	(55.4)	
Net Profit / (Loss) After Tax	1,422.8	(213.2)	
Funds From Operations per security (cents)	28.82	28.48	1.2%
Operating Cash Flow	520.4	485.3	7.2%
Free Cash Flow (FCF)	467.5	438.3	6.7%
Distribution per security (cents)	23.20	22.50	3.1%
Payout ratio	95.1%	100%	

# Segment result

(\$m)	2021	2020	Change	Comments
Retail	233.9	225.7	3.6%	Reduction in COVID-19 allowances (2021: \$62.9m, 2020: \$83.5m) partially offset by normalisation of operating expenses and negative rent reversions. Cash collection 91% of gross billings
Office	269.2	281.9	(4.5%)	Sale of Farrer Place in December 2020 (\$28.3m) partially offset by income from 32 Smith and reduced COVID-19 allowances (2021:\$5.2m, 2020:\$11.5m). Cash collection 99% of gross billings
Logistics	154.7	139.4	11.0%	Contribution from acquisitions and development completions, partially offset by divestments. Cash collection 100% of gross billings
Funds Management	48.3	47.2	2.3%	Higher base management fees from GWOF revaluations and developments offset by lower fees from GWSCF due to 2020 devaluations
Finance Costs	(85.2)	(102.7)	(17.0%)	Cost of debt 2.4%, saving 70 bps on prior year
Corporate	(66.4)	(36.8)	80.4%	2020 result supported by withdrawal of remuneration incentive schemes and JobKeeper. Accounting change for IT costs (SaaS) and higher D&O insurance premiums in 2021
Funds From Operations	554.5	554.7	-	
Maintenance capex	(31.3)	(32.0)	(2.2%)	
Lease incentives	(60.3)	(59.0)	2.2%	
Adjusted Funds From Operations	462.9	463.7	(0.2%)	

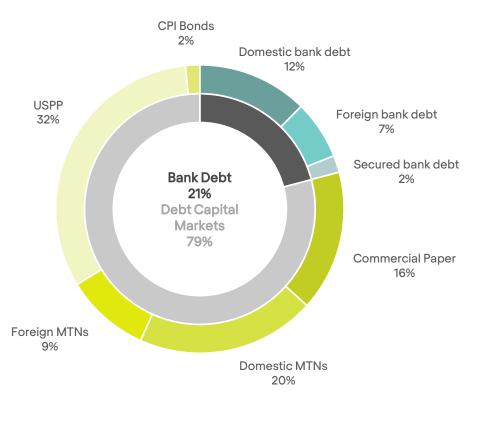
## Capital management

Key Statistics	2021	2020
Net Tangible Assets per security	\$6.09	\$5.57
Net Gearing	28.2%	23.2%
Weighted average cost of debt	2.4%	3.1%
Weighted average term to maturity	6.3 years	7.8 years
Interest rate hedging	69%	88%
Interest cover ratio	7.5x	6.4x
Credit ratings (S&P/Moody's)	A (negative) /A2 (stable)	A (stable) /A2 (stable)



#### **Sources of Drawn Debt**

As at 31 December 2021





### Office overview

\$269.2m

Segment contribution down 4.5%, comparable growth of 2.0%

92.9%

Portfolio Occupancy, 94.8% excl. development completions<sup>1</sup> 11.2%

Total Return Income Return of 4.7%

4.77%

Weighted Average Capitalisation Rate

Weighted Average Lease Expiry

5.0 years

Development Pipeline<sup>3</sup> \$4.5b+

Total Leasing<sup>2</sup> 151,800sqm

(2020: 95,600sqm)

Total Leasing Transactions (2020: 112) 138



<sup>1. 2021</sup> development completions were 32 Smith, Parramatta and Queen & Collins, Melbourne

<sup>2.</sup> Includes Signed Leases and Heads of Agreement (HoA) based on GPT and GWOF Ownership net lettable area (NLA)

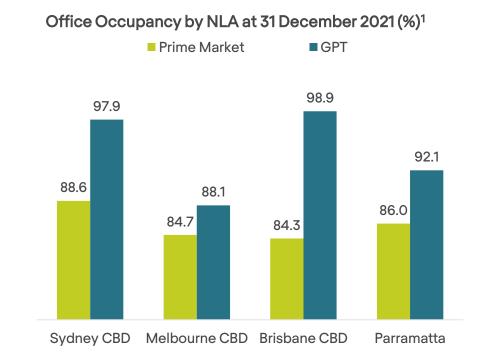
<sup>3.</sup> Estimated end value on AUM basis, inclusive of GPT and GWOF share

# Leasing momentum continues

- » 137,700sqm of signed leases across 119 transactions
- » 102 of 138 leasing agreements were for spaces under 1,000sqm
- » Small tenants, government and technology tenants the most active
- » Gross Face rents ~6% up while Gross Effective rents ~5% down

2021 Leasing	Signed Leases by Lease Start				Signed	HoAs	Total	
(sqm by ownership)	2021	2022	2023	2024+	Leases	подъ	Leasing	
GPT + GWOF	49,700	34,500	11,600	41,900	137,700	14,100	151,800	
Weighted Office Portfolio	28,500	16,300	4,600	19,100	68,500	5,400	73,900	
Transactions (#)	78	36	2	3	119	19	138	

1. Prime Market data from JLL Research, 4Q 2021. GPT Parramatta inclusive of 4 Murray Rose Avenue, Sydney Olympic Park





## Future of work shapes our strategy

- » Identifying office space needs is challenging for our customers
- » Pre-existing trends have been accelerated by the pandemic



Work anywhere technology and behaviour



Lease flexibility and on-demand space



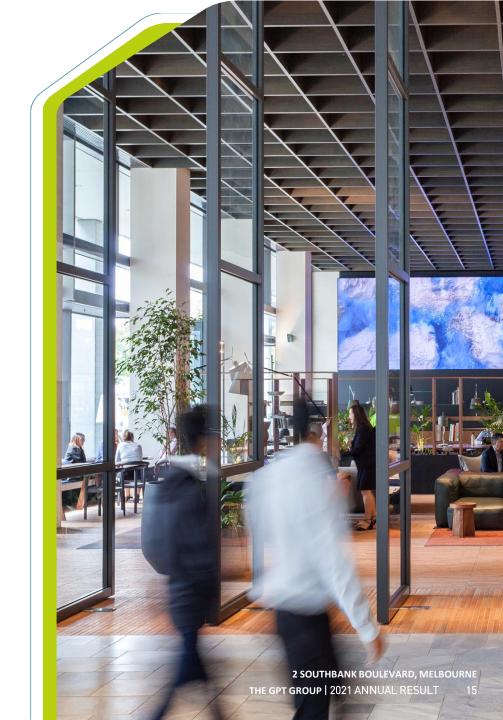
Distinctive spaces help win the war for talent and earn the commute



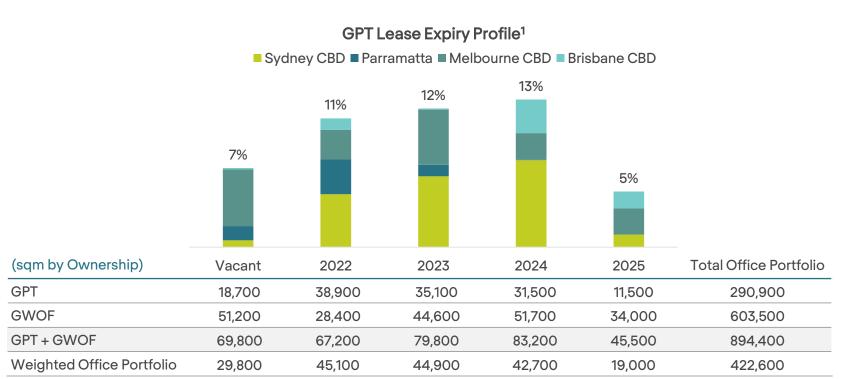
Office fit outs are changing to become collaboration spaces



Customers want pain-points taken care of by their landlord



### Leasing strategies



- » In 2022 the office team will be prioritising
  - Promoting the high quality of the GPT portfolio
  - Focus on the customer to be Landlord of choice
- » Have the right team to successfully manage the challenge



# Promoting the high quality of the GPT portfolio

#### Prime assets located in the deepest market

- » Modern/recently refurbished lobbies with fresh and distinctive aesthetics
- » Amenity such as shared work/meeting spaces, cafes and end of trip facilities
- » High sustainability ratings of 5.8 star NABERS Energy<sup>1</sup>, carbon neutral GWOF in 2020, GPT by 2024

#### Delivering space with safety health and wellbeing of occupants paramount

- » High grade air filtration installed at 7 assets with a further 7 planned in 2022
- » Air purification through UV-C installed at 3 assets with further 9 planned in 2022
- » Touch-free lift and access through mobile technology being rolled out

#### Targeting the sub 1,000sqm tenant market

- » Active and dynamic market, with sub 1,000sqm making up ~40% of CBD occupiers
- » Under-represented in our portfolio at ~10%
- » Higher rents can be achieved
- » Shorter lead times equate to downtime savings
- » Diversifies our risk



### Focus on the customer to be Landlord of choice

#### Customer centricity achieved Net Promoter Score<sup>1</sup> of +72

- » Well resourced Leasing team in place
- » Increased resourcing of customer focused teams to offer high service
- » Hotel style concierge introduced at Queen & Collins, with wider rollout planned

### Embracing flexibility to become market leader in flex space offering

- » Space&Co. has expanded into sixth venue at 32 Smith
- » Premium project space and meeting room space-on-demand service introduced at Queen & Collins

#### Turn-key fit out strategy to remove pain-points

- » GPT has 37,700sqm of furnished turn-key suites with a further 32,600sqm planned<sup>2</sup>
- » Removing pain-points and ability to reuse across multiple lease terms

### Creating the office of the future

» GPT's post COVID future fit out model, the Clubhouse, is being speculatively built to satisfy occupier demand



2. Reflects GPT and GWOF Ownership NLA



### Growing through development

- » Delivered two developments in 2021 and pipeline opportunities of >\$4.5b1 to grow portfolio and deliver enhanced returns
- » Seeking pre-commitment for Cockle Bay Park and 300 Lonsdale Street, before commencing development
- » Stage 2 DA lodged for Cockle Bay Park
- » GWOF's expanded Parramatta scheme now ~125,000sqm in two towers<sup>2</sup>

#### 2021 Completions



100% GPT Fair Value \$335.7m 82% leased3



Melbourne 100% GWOF Fair Value \$506.0m 50% leased3

### **Underway**



Estimated end value \$535m

#### **Pipeline**



Estimated end value<sup>1</sup> \$1.6b



100% GPT Estimated end value \$260m



100% GWOF Fstimated end value \$1.6b



Fstimated end value \$460m

Underway and pipeline images are Artists' impressions

- Estimated end value on AUM basis, inclusive of GPT and GWOF share
- Subject to authority approvals, combined scheme incorporating 81-83 George Street and 87-91 George Street
- 3. Including HoA and post balance date leasing

### Office outlook

#### GPT portfolio is well located, presented and serviced

- » High quality, sustainable, modern assets
- » Customer service focus of on-site teams
- » Leasing team with demonstrated capability

#### Income growth expected in 2022

- » Average structured rent increases of 3.8% across 83% of office income
- » Increased contributions from 32 Smith and Queen & Collins where leasing is well progressed
- » Northbourne Avenue, Canberra to deliver a full year of income

### Positioning for growth

- » Progressing the >\$4.5b development pipeline<sup>1</sup>
- » Value creation and growing through development





# Logistics overview

\$154.7m

Segment contribution up 11.0%, comparable growth of 1.4%

98.8%

Portfolio Occupancy 25.1%

**Total Return** 

4.11%

Weighted Average Capitalisation Rate

Weighted Average Lease Expiry 6.5 years

Completions and acquisitions exchanged<sup>1</sup>

**\$1.3**b

GPT Logistics growth in 2021

48%

Development Pipeline<sup>1</sup> ~\$1.6b



### Executing on growth strategy

#### Strong growth delivered

- » 2021 growth of \$1.4b from developments, settled acquisitions and valuation uplift
- » 26% portfolio value CAGR with a Total Return of 15.6% over 5 years

### GPT QuadReal Logistics Trust expanded to \$2 billion

- » ~70% of \$1b target now committed1
- » Secured five development projects and three fund-through acquisitions
- » Increased target to commit up to \$2b

#### **GPT Portfolio Growth 2017-2021**



Over 40% of portfolio developed by GPT

1. Including pipeline projects. Deployed capital at 31 December 2021 of \$0.2b (100%)



# Completions and acquisitions exchanged of \$1.3b

\$201m

**Development Completions** 

\$308m

Fund-through Acquisitions<sup>1</sup>



Gateway Logistics Hub (Stg 2), Truganina, VIC Fair Value \$49.0m | 100% GPT



917 Boundary Road, Tarneit, VIC Purchase Price \$137.1m | 50.1% GPT

\$669m

**Investment Acquisitions** 

\$121m

Land Acquisitions<sup>1</sup>



Gateway Logistics Hub (Stg 3), Truganina, VIC Fair Value \$59.0m | 100% GPT



Keylink Estate, Keysborough, VIC Estimated End Value >\$130m | 50.1% GPT



Ascot Capital Portfolio (23 logistics assets nationally) Purchase Price \$596.7m | 100% GPT



Wembley Business Park (Stg 4), Berrinba, QLD Fair Value \$40.6m | 100% GPT



Fair Value \$52.7m | 100% GPT



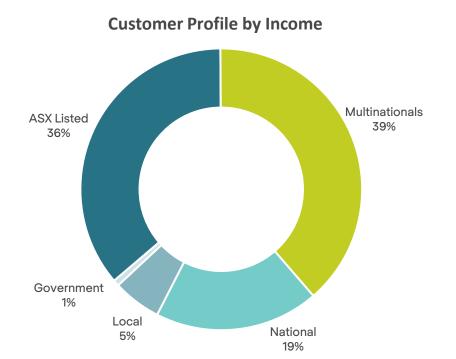
Citiswich (Saab Facility), Bundamba, QLD Purchase Price \$41.0m | 50.1% GPT



235-239 Boundary Road, Laverton North, VIC Purchase Price \$72.5m | 100% GPT

### Quality portfolio and customer base

- » Portfolio expanded to 69 assets totalling 1.4 million sqm across Australia
- » High occupancy of 98.8% and long WALE of 6.5 years
- » Diverse base of 110+ customers with 75% income from ASX listed companies and multinationals
- » Sustainability investments including solar and batteries, water harvesting and low carbon concrete
- » Total leasing of 182,300sqm with 150,900sqm in developments<sup>1</sup>



**Top 10 Customers by Income** 

Customer	Income %
Coles Group	10.0
IVE Group	5.5
Toll	4.4
Scott's Refrigerated Logistics	3.6
FedEx	3.5
Pact Group	3.1
DHL	2.6
Visy Glass	2.4
Goodman Fielder	2.3
Asahi	2.3
Top 10 Customers	39.6

# Logistics market

#### Structural tailwinds driving tenant and investor demand

- » Focus on efficient movement of goods, inventory management and growth in e-commerce
- » Transport and Retail tenants continue to drive demand
- » Weight of investor demand underpinning valuations

#### Supply/demand dynamics

- » 2021 eastern seaboard market dynamics resulting in vacancy tightening
  - Take-up almost double the 10 year annual average<sup>1</sup>
  - Supply in line with the 10 year annual average<sup>1</sup>
- » Logistics vacancy now 0.4% in Sydney, 1.3% in Melbourne, 2.3% in Brisbane<sup>2</sup>
- » Over 60% of 2022 market supply is pre-committed<sup>1,3</sup>

#### Opportunity to capture rental growth

- » Strong market rental growth in core eastern seaboard markets in 2021
- » Portfolio and land banks well positioned to capture rental growth
- 1. JLL Research 4Q 2021
- CBRE Industrial & Logistics Vacancy Report, 2H 2021
- . Sydney, Melbourne and Brisbane developments under construction with expected completion in 2022



# Development pipeline of \$1.6b to capture future growth

- » Landbank expanded across eastern seaboard growth corridors
- » Four projects due for completion in 2022, expect to commence additional projects including the first stage of the Yiribana Logistics Estate

				Underway	Underway Pipeline F		Underway Pipeline Estimated End		Underway Pipeline Estimated End Estimate			stimated Timing		
	Suburb	State	GPT Ownership (%)	(sqm)		Value (\$m)	2022	2023	2024	2025+				
Gateway Logistics Hub	Truganina	VIC	100	27,200	31,300	120								
Boundary Road	Truganina	VIC	100		128,200	250								
Foundation Estate	Truganina	VIC	100	10,600		20								
Austrak Business Park	Somerton	VIC	50		121,300	100								
Yiribana Logistics Estate - East	Kemps Creek	NSW	100		182,000	600								
Yiribana Logistics Estate - West	Kemps Creek	NSW	50		38,900	140								
Pembroke Road	Minto	NSW	50		19,500	25								
Wembley Business Park	Berrinba	QLD	100	21,800		50								
Metroplex Place	Wacol	QLD	50	17,100		40								
Coulson Street	Wacol	QLD	50		17,400	40								
Crestmead Estate, Lot 52	Crestmead	QLD	50		40,000	90								
Citiswich	Bundamba	QLD	50		59,500	135								

All estimated end values on AUM basis, inclusive of GPT and GPT QuadReal Logistics Trust share. Lettable areas subject to authority approvals.





Retail

Annual Result 2021

### Retail overview

\$233.9m

Segment Contribution up 3.6%

99.1%

Portfolio Occupancy

Total Specialty Sales Growth

6.2%

Specialty \$psm Sales Growth

10.6%

4.8%

**Total Return** 

5.03%

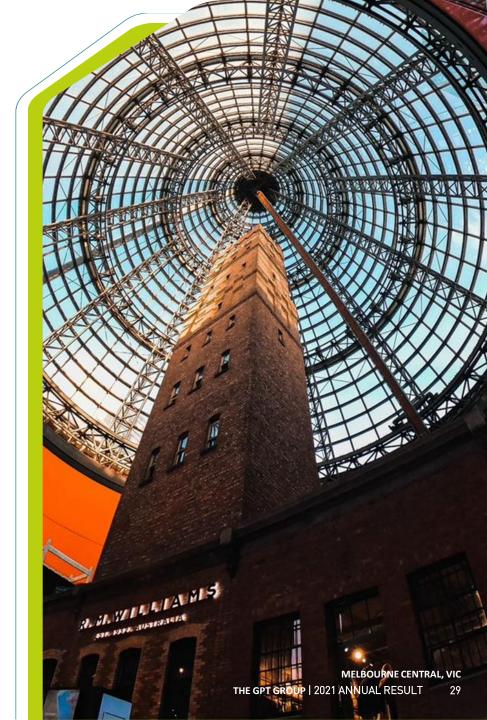
Weighted Average Capitalisation Rate

Specialty
Sales
Productivity<sup>1</sup>

**\$9,313**psm

Leasing Deals Completed up 38.9%

561



# Strong leasing momentum continues

- » Significant deal activity in 2021
- » All key leasing metrics improved on December 2020
- » All specialty leasing deals incorporate fixed base rents and annual increases

	12 months	12 months
	to	to
	Dec 2021	Dec 2020
Deals Completed	561	404
Portfolio Occupancy <sup>1</sup>	99.1%	98.0%
Retention Rate <sup>2</sup>	73%	72%
Average Annual Fixed Increase <sup>2</sup>	4.3%	4.3%
Average Lease Term <sup>2</sup>	4.3 years	4.0 years
Leasing Spreads <sup>2</sup>	(8.5%)	(14.1%)
Holdovers as % of Base Rent <sup>1,2</sup>	6.5%	7.7%



<sup>2.</sup> Specialties < 400sqm

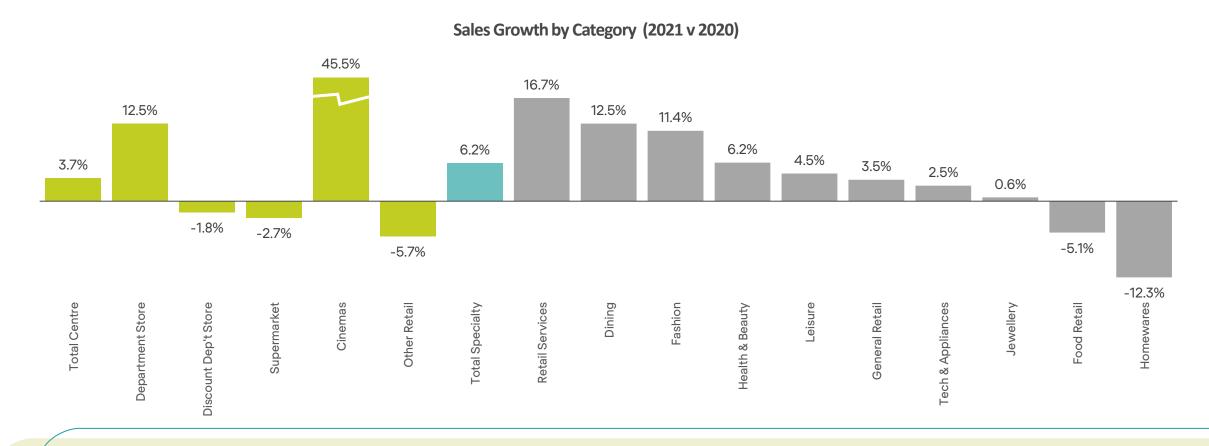
### **Total Centre Sales Growth**

- » Sales impacted in 2020 and 2021 from lockdown periods
- » 4Q 2021 impacted by extended restrictions in NSW during October
- » November and December 2021 exceeded prior year and have returned to pre-COVID levels



# Sales Growth by Category

- » Sales growth in 2021 despite longer lockdowns
- » Total Centre sales up 3.7% and Total Specialty sales up 6.2%
  - NSW down 4.5% impacted by 4 months of trading restrictions
  - Victoria up 17% reflecting return to in-store shopping post extended lockdowns



# Melbourne Central | 2021 Highlights and Outlook









































### 62 deals in 2021 | 25 new brands Australian first | New flagships | First to market

- » Strong retailer demand including Australian-first 'Monopoly Dreams' demonstrates conviction to the asset
- » Investment in flagship stores by new and existing on-trend retail brands
- » Customer visitation up 20% and Specialty Sales up 22% in November and December combined, on prior year
- » Yet to benefit from a return of office workers and tourists to the CBD
- » Reactivation of the CBD is anticipated to accelerate recovery in trading performance



# Highpoint | Driving retail performance in Melbourne's western growth corridor

125 deals in 2021 | 40 new brands Key flagships | International brands | First to market



#### Mixed-Use Masterplan Approved



- » Mixed-use masterplan approved in December, allowing Highpoint to transform into an Urban Village located 8km from the CBD
- » Additional 148,000sqm office, 3,000 residential units, 20,000sqm of open space, 10,000sqm community space and further retail potential
- » Potential for more than 9,000 new jobs and home to ~6,000 residents

### Rouse Hill | Enhancing our retail and mixed-use assets

100% Occupied | Majors remix completed MAT exceeding 2019 levels<sup>1</sup>

















#### Mixed-Use Masterplan Approved



- Expansion expected to commence late 2022, delivering 10,500sqm of additional retail and ~220 residential units
- » 9.1 hectare 'Northern Precinct' provides opportunity for high-density mixed-use development capitalising on the new metro train line
- » NSW Government acquired 2.3 hectares of land within this precinct in 2021 to deliver a hospital which will support a range of health, commercial and residential uses within the precinct

# Retail portfolio strategy and outlook

#### Optimise the portfolio and product offer

- » Premium assets driving strong leasing outcomes
- » Mixed-use opportunities to deliver long term growth

#### Leading customer experiences

- » Continued investment in customer experiences
  - Solving the convenience conundrum
  - Customer journey mapping
  - Voice of customer
- » Targeted activation strategies to key customer groups

#### Outlook

- » Trading environment expected to be disrupted in short-term due to Omicron
- » Strong recovery in retail 'in-store' trading anticipated once conditions stabilise, as previously experienced
- » Melbourne Central recovery expected to lag broader portfolio in line with reactivation of CBD
- » Record low unemployment, wages growth and high levels of household savings provide additional capacity for further discretionary spending into 2022





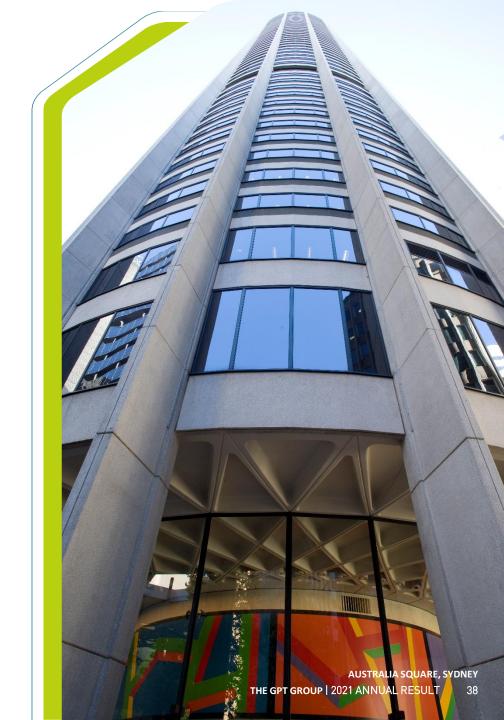
2022 Outlook

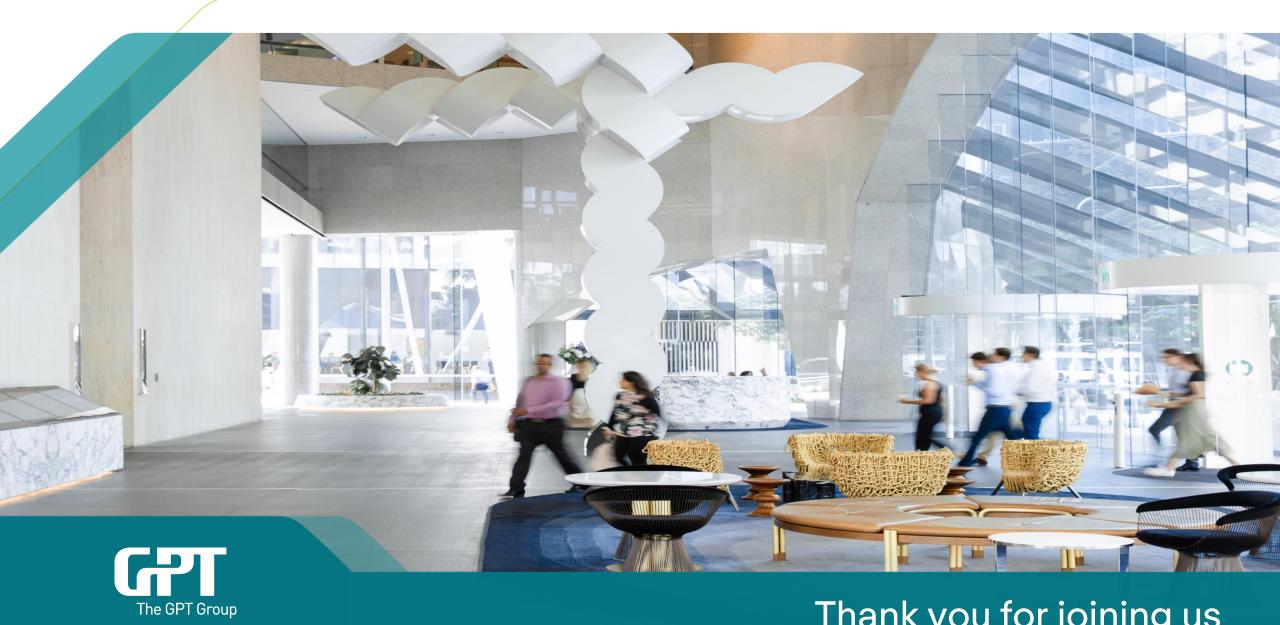
The GPT Group

Annual Result 2021

### 2022 Outlook

- » Economic growth is forecast to accelerate as the disruption from the pandemic diminishes
- » Retail portfolio performance expected to recover quickly as community confidence lifts
- » Higher Office leasing volume will result in an increase in capital for lease incentives
- » Asset values anticipated to remain well supported despite the progressive unwinding of monetary stimulus
- » Development pipeline provides organic growth opportunities for each of the sectors
- » While uncertainty remains in our trading environment, including the prospect of rising interest rates, the Group expects to deliver 2022 FFO in the range of 31.7 to 32.4 cents per security and a distribution of 25.0 cents per security
  - Our guidance assumes operating conditions normalise before the end of 1Q 2022, including a return of workers to CBD workplaces and a recovery of retail sales and foot traffic at our shopping centres, and no further lockdowns
- » GPT has a strong balance sheet, a high quality diversified portfolio, and an experienced management team focused on creating long term value for securityholders





**Annual Result 2021** 

Thank you for joining us

### Disclaimer

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Information is stated as at 31 December 2021 unless otherwise indicated.

All values are expressed in Australian currency unless otherwise indicated.

Funds from Operations (FFO) is reported in the Segment Note disclosures which are included in the financial report of The GPT Group for the 12 months ended 31 December 2021. FFO is a financial measure that represents The GPT Group's underlying and recurring earnings from its operations. This is determined by adjusting statutory net profit after tax under Australian Accounting Standards for certain items which are non-cash, unrealised or capital in nature. FFO has been determined based on guidelines established by the Property Council of Australia. A reconciliation of FFO to Statutory Profit is included in this presentation.

Key statistics for the Retail, Office and Logistics divisions include The GPT Group's weighted interest in the GPT Wholesale Shopping Centre Fund (GWSCF), the GPT Wholesale Office Fund (GWOF) and the GPT QuadReal Logistics Trust (GQLT) respectively.